

ANNUAL REPORT

2024-2025





“The program is great! It’s very actively engaging and thorough, and it’s easy to stay busy in class — definitely not boring.”

GARRETT JENSON
Electrical Line Worker
Technology



Regional impact

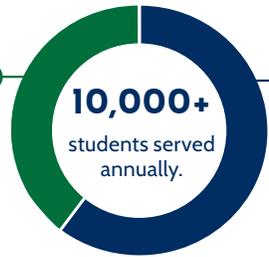
serving four campuses and online; part of the Minnesota State system.



“I just love everything about this college; it’s making my dream come true.”

AUDREY HANSEN
Massage Therapy,
Advanced Practice
Esthology

3,300+
non-credit
students.



6,700+
credit-bearing
students.





TABLE OF CONTENTS

PRESIDENT'S WELCOME	4
LEADERSHIP TEAM	6
GOVERNANCE	7
MAJOR ACCOMPLISHMENTS AND INITIATIVES	8
COMMUNITY IMPACT	10
HONORED INSTRUCTORS	12
PROGRAM HIGHLIGHTS	14
STRATEGIC PRIORITIES	16
SPARTANS ATHLETICS	18
FINE ARTS	19
WORKFORCE DEVELOPMENT SOLUTIONS	20
DUAL ENROLLMENT	22
FOUNDATIONS	24
FINANCIAL HEALTH AND SUSTAINABILITY	26

PRESIDENT'S WELCOME

As I reflect on the past year at M State, one word comes to mind: momentum. Together, we've made strides in delivering education that transforms lives and strengthens communities. This annual report is more than a collection of numbers and stories, it's a celebration of what happens when dedicated faculty, staff, students and community and industry partners work toward a shared vision.

One of our proudest accomplishments was the opening of the Health Sciences Simulation Center on our Moorhead campus. This first-in-the-region facility immerses health sciences students in lifelike training scenarios, preparing them for successful careers in a field where demand is great. And the results speak for themselves: health sciences enrollment surged by 32% this fall, fueling overall college growth and reinforcing M State's leadership in healthcare education.

We also earned national recognition from the Aspen Institute once again, being named among the top 200 community colleges in the nation for the ninth consecutive time. This honor reflects our commitment to student success, equity and workforce outcomes.

The momentum didn't stop there. A new course exchange agreement with four regional higher education partners is expanding academic options for students, where strategic initiatives like embedded tutoring and equity-focused advising are helping more students stay on track and achieve their goals.

Beyond the classroom, our impact continues to ripple through the communities we serve. From \$3.3 million in charitable contributions and volunteer services to partnerships that deliver 100,000 hours of workforce training, M State is deeply connected to the region's growth and vitality.

You'll also read about the incredible achievements of our students and faculty – from championship seasons in athletics to award-winning instructors who inspire excellence every day. And you'll see how the arts, foundations and community engagement bring vibrancy and opportunity to our campuses.

Thank you for being an important part of our story. Your support, partnership and belief in the power of education make all of this possible.



Carrie Brimhall, Ph.D
President
1997 M State Graduate

“I chose M State because it’s affordable and you get more on-on-one time with professors. I love it here.”

SIERRA PARKINSON
Surgical Technology



MISSION

Minnesota State Community and Technical College specializes in affordable and exceptional education, service and workforce training. We welcome all students and engage them in shaping their futures and their communities.

VISION

A success story for every student.

VALUES

Integrity

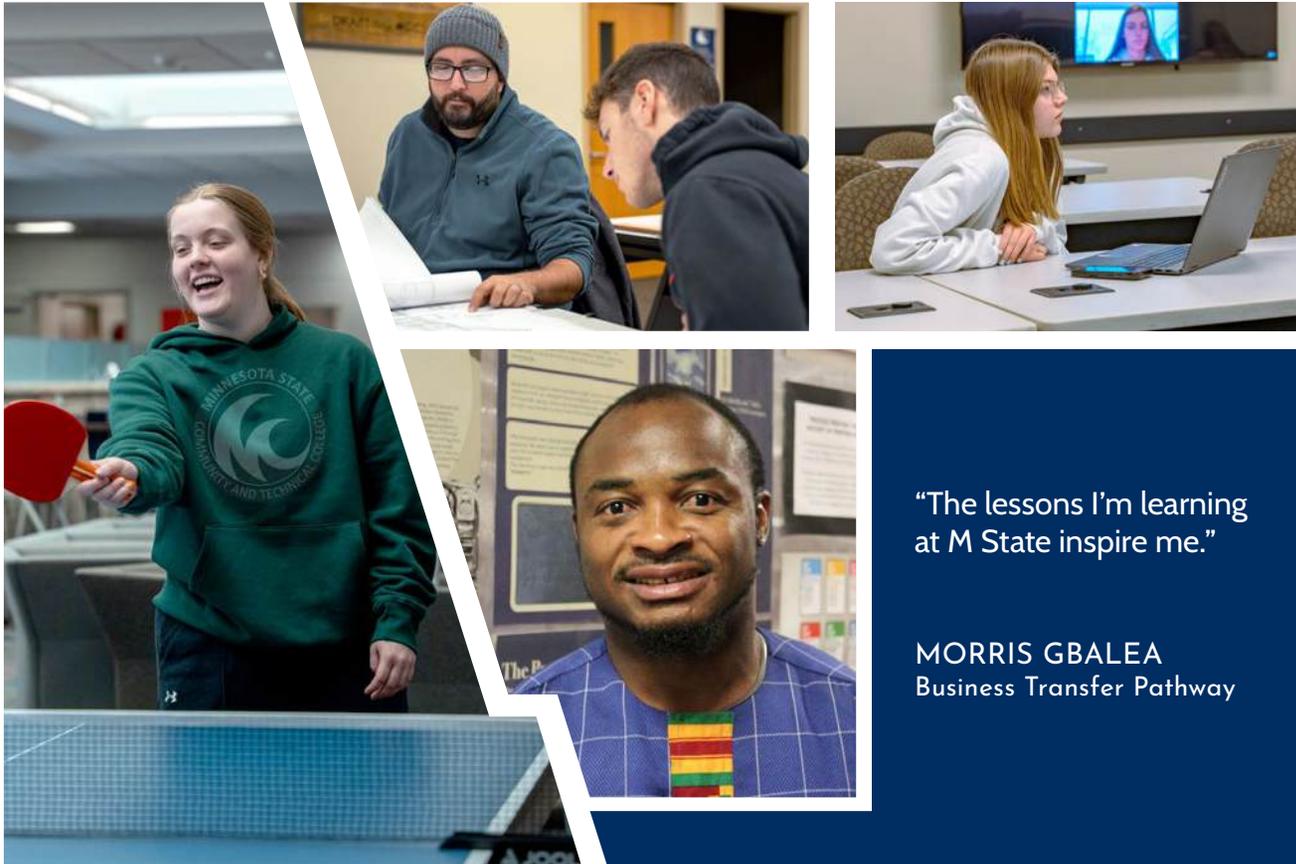
As dedicated professionals, we act with purpose in everything we do. We are sincere and honest in our relationships and communications, and hold ourselves accountable to doing the right thing even when no one is watching.

Inclusion

We welcome, respect and accept people for who they are and celebrate the power of our collective differences in creating and shaping more robust, energized communities.

Innovation

Through the power of our four campuses, strategic partnerships and creative problem-solving, we enhance communities. We incorporate technology to improve the student experience, and we see continuous improvement as a constant.



“The lessons I’m learning at M State inspire me.”

MORRIS GBALEA
Business Transfer Pathway

LEADERSHIP TEAM



Carrie Brimhall, Ph.D.
President



Dr. Matthew Borcharding, Ph.D.
Provost/Vice President for
Academic Affairs



Dr. Steve Erickson, Ph.D.
Vice President of Institutional
Effectiveness and Technology



Dacia Johnson, MBA
Vice President of Human
Resources



Pat Nordick, B.S.
Vice President of Finance
and Facilities



Alicia Carley, M.S.
Dean for the School of Liberal
Arts and Sciences



Dr. Mark Bannatyne, Ph.D.
Dean for the School of Applied
Technology



Scott Ebsen, M.S.
Dean of Student Affairs



Emily Haverkamp
Interim Dean for the School
of Business and Information
Technology



Dr. Ken Kompelien, Ed.D.
Dean for the School of Health Sciences,
Human Services and Nursing



Elise Sturdivant, MBA
Vice President of Student Affairs



Brian Maasjo, M.A.
Associate Vice President for
Recruitment and Retention



Karen Reilly, MBA
Dean of Integrated
Communication

**Committed to student
success, strong programs
and community partnership.**

GOVERNANCE

Institutional leadership and advisory councils

At the college level, M State's leadership team (president, vice presidents, provost and deans) steers academic quality, student services, finance, technology and human resources. To stay closely connected to regional needs, M State convenes President's Advisory Councils annually, engaging 75+ representatives from business and industry, community agencies and education partners across all campus communities to provide meaningful input on strategy and collaboration.

Minnesota State Board of Trustees

M State is part of the Minnesota State system of colleges and universities and is governed by the system's Board of Trustees, a 15-member body appointed by the governor and confirmed by the senate. The Board provides system-level oversight of planning, academics, finance, personnel, admissions and tuition.

System chancellor and presidents

The Board of Trustees appoints the chancellor as the system's chief administrator. College presidents, including M State's president, are appointed by the board on the chancellor's recommendation and serve as the executive officers of their institutions, reporting to the chancellor.

MAJOR ACCOMPLISHMENTS AND INITIATIVES

M State achieved significant milestones in 2024–2025, advancing the college’s mission to deliver high-quality education and strengthen workforce pathways.



A major leap forward in healthcare education: Simulation center opens in Moorhead

The launch of M State’s first-in-the-region Health Sciences Simulation Center on the Moorhead campus marked a major step forward in healthcare education. The high-tech facility provides students with realistic, hands-on training in a comprehensive, controlled environment, preparing them for the demands of modern healthcare and reinforcing M State’s leadership in health sciences programming.

Enrollment experiences a growth spurt

Enrollment continued its upward trajectory this past fall, driven by strong gains in high-demand healthcare fields. New student enrollment in M State’s health sciences programs surged by 32%, while nursing programs posted a 14% increase. Overall, student enrollment grew 4.6% compared to the same period the year before. Those gains followed double-digit increases the previous year, marking a sustained upward trend that began in 2022 as the college emerged from the pandemic era.



Making the nation's 'top 200' colleges list

For the ninth consecutive time, M State was named among the top 200 community colleges in the nation by the Aspen Institute College Excellence Program. M State is one of only two colleges in Minnesota to claim this honor. This recognition underscores the college's commitment to student success and its strong performance in completion, equity and workforce outcomes.



Additional highlights

- ▶ Closing equity gaps: M State's advising model was scaled to all degree-seeking students; 100% now have a primary advisor. Also, a Peer Ambassador Program was launched to support students of color and part-time learners, further closing equity gaps.
- ▶ Technology and data innovation: A new and improved customer relations management system was implemented for unified communications and case management. In year one, 526,009 messages were sent and 17 targeted campaigns were launched. New dashboards were also deployed to provide real-time insights into student retention and success rates.
- ▶ Academic support: Embedded tutoring was piloted in gateway courses, resulting in a 23% increase in pass rates for two of these targeted courses.
- ▶ Grant funding: A \$4.2 million Department of Labor consortium grant was secured to expand healthcare career access and remove coursework barriers.



Joining with other schools to broaden academic access

In 2024, M State joined four regional higher education institutions – Minnesota State University Moorhead, North Dakota State University, Concordia College and North Dakota State College of Science – in signing a new course exchange agreement. This collaboration expands academic options and increases flexibility by allowing students to enroll in select courses at any of the five institutions without additional admission processes.

COMMUNITY IMPACT

M State's commitment to community runs deep. Education is most powerful when it's rooted in collaboration, and M State works side-by-side with partners to strengthen the region. Through volunteerism, workforce training, local events and student support services, our college faculty, staff and students make a lasting impact, creating opportunities and ensuring everyone has a chance to succeed.

From Empty Bowls and Give Kids a Smile to blood drives, Scrubs Camp and the Herdina Construction Trades Camp, faculty, staff and students are instrumental in initiatives that enrich lives and strengthen communities. Local events such as Moorhead Cruise Night, charitable efforts like Coats for Kids, and food drives highlight M State's deep engagement in making a difference.



35%
of credit-bearing enrollment are adult learners (25+).

**Rooted in partnership:
Building stronger
communities together.**



33%
of the total student population are students of color.





Impact by the numbers

- ▶ \$3.3 million contributed annually in charitable donations and volunteer services each year by faculty, staff and students.
- ▶ 75+ community leaders participate on Presidential Advisory Councils to guide educational opportunities.
- ▶ 100,000 hours of training delivered by Workforce Development Solutions to 9,000+ participants from 100+ employer partners throughout the region.
- ▶ Dual enrollment partnerships with 40+ Minnesota high schools, serving 2,050 students and awarding 16,000+ credits in 2024-2025.

Economic impact

M State makes a significant impact on Minnesota's economy, as state data shows. Each year, the college:

- ▶ Makes an annual economic impact of \$229.7 million, including a direct impact of \$134 million and an indirect impact of \$95.8 million.
- ▶ Supports and sustains 1,739 jobs at the college and in the communities it serves.
- ▶ Generates \$18.9 million in state and local tax revenue.



14,000 lbs
of food distributed to students through on-campus food pantries.



\$35,000
in emergency grants provided to students.



\$33,500
in childcare assistance provided to students.



60
grant-funded laptops provided to students.



“If you want connection, a small peer group, and excellent teachers and academics, M State is where you want to go.”

SEAN SAVAGE
Elementary Education
Transfer Pathway
History Transfer Pathway

HONORED INSTRUCTORS



Ann Bell-Pfeifer 2025 Outstanding Educator

Ann Bell-Pfeifer, program director and faculty member for Radiologic Technology at M State, was named a 2025 Minnesota State Board of Trustees Outstanding Educator, one of the highest honors in the Minnesota State system. This award recognizes faculty who exemplify excellence in teaching, innovation and service.

Bell-Pfeifer's hands-on, inclusive approach to instruction and unwavering commitment to student success have shaped generations of skilled, compassionate healthcare professionals. Her influence extends beyond the classroom through active involvement in professional organizations such as the Minnesota Society of Radiologic Technologists and the

American Society of Radiologic Technologists. She holds certifications in radiologic technology, quality management and mammography.

A leader in her field, Bell-Pfeifer has spearheaded quality improvement initiatives in healthcare, integrated real-world relevance into her teaching, and contributed to radiologic technology journals. Her dedication to professional development, through conferences and continuing education, ensure students are prepared for the evolving demands of the healthcare field.

Bell-Pfeifer's leadership and passion reflect the very best of M State.



94%
graduation rate and the
transfer-out rate combined.



98%
graduate placement rate in
student's area of study.

Michele Waldera 2025 Outstanding Educator

Michele Waldera, accounting faculty at M State, has been named a 2025 Minnesota State Board of Trustees Outstanding Educator, one of the highest honors in the Minnesota State system. The award recognizes faculty who exemplify excellence in teaching, innovation and service.

Waldera is deeply committed to student success, creating an inclusive learning environment where every student feels respected, valued and empowered. Through culturally responsive teaching, she takes time to understand her students and adapts her approach to ensure each learner has the opportunity to thrive. Her dynamic instructional methods encourage dialogue, communication and critical thinking, while her dedicated

tutoring for business and accounting students provides individualized support that significantly enhances academic achievement.

Beyond the classroom, Waldera plays an important role in mentoring new faculty within the School of Business and Information Technology, fostering collaboration and a positive professional culture. Her previous leadership as advisor to Phi Theta Kappa and her current service as Chair of the Academic Affairs and Standards Committee further reflect her commitment to student engagement and institutional excellence.

Waldera is widely regarded as one of M State's most dedicated, effective and compassionate educators.



Jim Bainer Transportation Hall of Fame inductee

Jim Bainer, a recently-retired longtime Diesel Equipment Technology instructor at M State, earned induction into the Minnesota State Transportation Center of Excellence Hall of Fame in 2025. The honor is reserved for instructors who have made significant contributions to transportation education and workforce development in Minnesota.

For more than 20 years, Bainer was a driving force behind M State's diesel technology program, preparing students for high-demand careers in the transportation industry. His teaching combined technical expertise with real-world experience, ensuring graduates were

job-ready and equipped to meet industry standards.

Bainer built lasting partnerships with employers, advocated for cutting-edge training resources and mentored countless students who now power the region's transportation workforce. His commitment to excellence and innovation elevated M State's diesel program and strengthened the pipeline of skilled technicians across the region.

PROGRAM HIGHLIGHTS

M State offers more than 70 career and liberal arts programs across four campuses and online, in fields ranging from plumbing to dental hygiene, music to powersports. Over the past year, the college continued to innovate and expand programs to meet the needs of students and the regional workforce, particularly in healthcare, where demand is high and M State's reputation for quality is well established.



Leading in healthcare education

The School of Health Sciences, Human Services and Nursing has grown by 19% since FY23, reflecting strong student interest and employer demand.

This past fall, M State's first-in-the-region Health Sciences Simulation Center opened on the Moorhead campus, giving students hands-on experience in a high-tech, real-world environment. Combined with a \$4.2 million Department of Labor grant to expand healthcare career access and remove coursework barriers, these investments solidify M State's role as a regional leader in healthcare programming and expand access to careers in critical fields.

New healthcare programs, including Sonography-Echocardiography Technology, were added in direct response to workforce needs, and more healthcare offerings are planned for the coming year.



"As a single mother, I wanted a smaller community college where I could work within my schedule. M State's very good; the teachers are personable and patient."

MERCY SAUH
Nursing





Innovating across programs

M State is leveraging new technologies and data-driven strategies to guide program development and improve student outcomes. Equity gaps, for example, are narrowing: between fall 2023 and fall 2024, the success gap for part-time students decreased by 10 percentage points thanks to targeted support and retention initiatives. Strategic investments in high-demand programs and growth initiative are paying off.

Recent innovations include:

- ▶ Structured program pathways: All programs are now organized into meta-majors with clear, sequenced course maps to guide students from start to finish.
- ▶ Laddered credentials: Embedded certificates allow students to stack achievements, such as moving from a Medical Coding certificate to a Health Information Technology AAS.
- ▶ Credit for Prior Learning (CPL): Expanded to recognize skills gained through work experience, military service and apprenticeships, helping adult learners accelerate their education.
- ▶ Adult learners and ongoing equity efforts are strategic priorities, and two to three new healthcare programs are in development.

Expanding academic pathways

M State added to its already strong slate of transfer opportunities through two new innovative partnerships this year, collaborating with Valley City State University on new Technology Education transfer pathways and expanding its existing agreement with Concordia College to include new transfer options. These partnerships give learners more flexibility and clear routes to bachelor's degrees, reinforcing M State's commitment to student success beyond graduation.

STRATEGIC PRIORITIES

As part of M State's 2025-2026 annual plan, the college identified three key priorities to increase enrollment, retention and credit completion while closing equity gaps and improving the student experience.

Paying for college

The college is working proactively to reduce the number of students with outstanding accounts that can end up at collection agencies. Efforts include:

- ▶ Informing students at enrollment about financial responsibility.
- ▶ Assisting students in developing manageable payment plans.
- ▶ Providing financial resources throughout their time at M State.



\$188 per credit

One of the lowest tuition rates in the state.

**Focused on student success:
Affordability, quality and
personalized support.**





Online engagement and quality

To increase enrollment and retention in online courses, and boost engagement overall, the college is working to clearly define quality online course experiences and expectations for student-faculty interactions. We are:

- ▶ Implementing a collegewide model to improve students' overall experience and engagement in online courses.

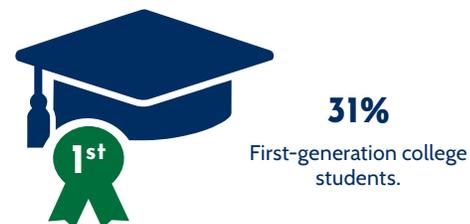
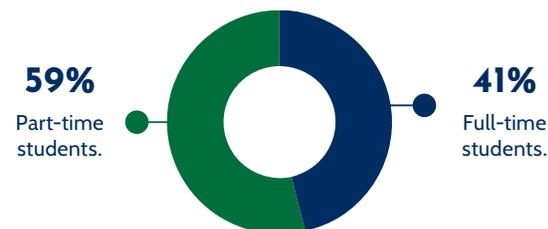
Early alert and case management CRM reporting

M State is integrating its early alert system and case management process to ensure every student has a dedicated support team to help them achieve their academic goals. This is expected to help close equity gaps and increase retention and credit completion, especially for part-time and liberal arts or pre-healthcare students. The college is:

- ▶ Re-envisioning our early alert system to enhance student management.
- ▶ Developing reports to determine effectiveness of the model.
- ▶ Assisting staff with caseload management.
- ▶ Monitoring student progress.



Success gap between full-time and part-time students narrowed from 15% to 5% (fall 2023 to fall 2024).



SPARTANS ATHLETICS

At M State, athletics is about more than competition, it's about growth, teamwork and opportunity. From baseball and basketball to football, golf, softball and volleyball, Spartans compete with pride on the Fergus Falls campus. As part of the National Junior College Athletic Association (NJCAA) Division III and the Minnesota College Athletic Conference (MCAC), M State provides student-athletes with chances to shine at both regional and national levels.

And there's something new on the horizon: clay trap shooting launches next fall on the Wadena campus, expanding opportunities for students to get involved. All M State sports are open to all students.



2024-2025 highlights

Men's basketball makes history: Regional champs, fourth at nationals

The Spartans Men's Basketball team delivered a record-breaking season, with 30 wins, a regional championship and fourth-place finish at the NJCAA Division III National Tournament in Herkimer, New York, in March.

M State Male Student Athlete of the Year: Foday Sheriff

Foday Sheriff, a sophomore forward on the Spartans men's basketball team, was named M State Male Student Athlete of the Year. Sheriff had one of the most decorated seasons in the team's history, earning a sweep of MCAC honors as well as NJCAA Division III Player of the Year, 1st Team All-American, and Region XIII MVP titles.

M State Female Athlete of the Year: Madison Foss

Madison Foss, a sophomore and standout on the Spartans volleyball and women's basketball teams, was named M State Female Student Athlete of the Year. A team captain in both sports, Foss was recognized for her leadership, work ethic and positive attitude.



FINE ARTS

Artistry thrives at M State's Fergus Falls campus, home to a theater, two art galleries, and a permanent collection of works by more than 20 artists. Students explore music, art and theater through academic programs and courses, and are invited to join or enjoy performances by the Concert Band, Jazz Band, Chamber Chorale, Concert Choir or Voice Ensemble.

The campus showcases talent through the Waage Theatre, Waage Gallery and Charles Beck Gallery, where creativity takes center stage. Throughout the academic year, the arts shine with a fall musical, winter and spring concerts, and rotating art exhibits that feature student and regional talent.

2024-2025 highlights

A musical hit

The fall production of "Church Basement Ladies" drew sold-out shows and rave reviews from local audiences.

Band meets funk

In spring, the M State Concert Band shared the stage with Post-Traumatic Funk Syndrome, a Fargo-based 12-piece powerhouse. Together, they wowed the crowd with a Glen Miller medley before the Concert Band entertained on their own with classic rock favorites.

Theater, music and art exhibits bring heart to the Fergus Falls campus.

Art with heart

For the 19th year, Fine Arts students and other M State volunteers rolled up their sleeves for Empty Bowls, a charitable luncheon benefiting the Fergus Falls Salvation Army food program. Held at the Fergus Falls campus every spring, the volunteers help serve soup, wash dishes and collect donations to fight hunger in the community.



WORKFORCE DEVELOPMENT SOLUTIONS

M State's Workforce Development Solutions (WDS) division is a trusted partner in building a stronger regional workforce. In FY25, WDS delivered over 100,000 hours of customized, skills-based training to more than 9,000 participants, collaborating with 500+ employers across the region. From healthcare and manufacturing to retail and education, WDS equips businesses and workers with the tools to thrive.

Whether it's upskilling current employees or preparing new talent, WDS works side-by-side with industry to solve workforce challenges and fuel economic growth.



New cannabis career training

WDS is setting the standard for cannabis education in Greater Minnesota. In partnership with Green Flower, a national leader in cannabis training, WDS launched three popular online programs – Cannabis Cultivation, Retail, and Extraction and Product Development – in January 2024, making M State the first two-year college in Greater Minnesota to offer cannabis education and generating strong enrollment and industry interest. Since then, WDS has doubled its offerings with three additional certificates: Cannabis Associate, Cannabis Compliance Specialist and Medical Cannabis Specialist, ensuring students and employers have access to credible, career-focused training in this rapidly growing field.



Expanded CDL training

WDS continues to lead in commercial driver's license (CDL) training statewide. Thanks to recent legislative changes, M State now offers expanded CDL programs and local testing, helping clear backlogs and get more drivers on the road faster. Students can choose from Class A and Class B CDL training, with flexible schedules, hands-on instruction, and options for specialized endorsements like hazmat, school bus and passenger.

High school CDL partnerships

The innovative "Road to CDL" program, launched by WDS with Perham High School and now expanded to several additional area high schools, enables high school students to graduate with a Class A CDL and direct path to employment. Combining online theory, behind-the-wheel training and support from local trucking companies, this program creates a pipeline of skilled drivers ready to meet regional demand.

100,000+

hours of skills-based training.



9,000+

training participants.



500+

partnerships with employers for contracted training.



DUAL ENROLLMENT

Dual enrollment opens doors for high school students to earn college credit and build confidence for the future, all at no cost. Nearly 39% of M State's student population participates in dual enrollment through programs including Concurrent Enrollment, eCampus in the High School and Postsecondary Enrollment Options. Courses allow students to earn both high school and college credits, and many meet Minnesota Transfer Curriculum requirements. That's time and money saved, plus a head start on college success.



39%

of M State students are in dual enrollment programs.



Milestones achieved 40 years of opening doors

M State was among the first colleges in Minnesota to offer concurrent enrollment, and in 2025 the college celebrated 40 years of helping high school students get ahead. This longstanding commitment has given thousands of students a head start on college and careers.

National accreditation

The concurrent enrollment program once again earned prestigious NACEP (National Alliance on Concurrent Enrollment Partnerships) reaccreditation this year, affirming the college's commitment to quality and rigor in the program. This national recognition underscores the strength of M State's partnerships with high schools and its leadership in providing college-level opportunities to high school students.

Success stories

Early Childhood in the High School

M State's Early Childhood in the High School dual enrollment program provides area high school students with college credits, field experience and a direct route to employment in a field that desperately needs skilled professionals. In 2025, Perham High School student Chesney Esser became the first student to earn an Early Childhood Certificate through this program. By combining high school classes, online college coursework and hands-on experience at Children's Corner Learning Center in Perham, Esser graduated with both a diploma and a career pathway into her chosen field.

Award-winning EMR partnership

M State, Sanford Health and the Moorhead High School Career Academy earned statewide recognition for their innovative Emergency Medical Responder (EMR) course partnership. In February 2025, the Minnesota Association for Career and Technical Education honored the dual enrollment program for its unique approach to preparing students for critical emergency care roles through realistic, hands-on training.



2,760

dual enrollment students at M State.



40+

high school partners.



28,600+

college credits earned before high school graduation.

Our dual enrollment programs

Concurrent Enrollment Program (CEP)

Through CEP, M State partners with 40+ Minnesota high schools to offer college-level courses taught by qualified high school instructors. These classes span academic and technical fields.

Highlights:

- ▶ 2,050+ students served in 2024–25; 16,000+ credits awarded
- ▶ Collaboration with 110 high school instructors and 35 faculty mentors
- ▶ One of the first such programs in the state; 40-year anniversary celebrated in 2025

eCampus in the High School (eCHS)

eCHS brings college to high school students, online. Flexible and engaging courses taught by M State faculty let students earn credits from anywhere while still getting support at school.

Features:

- ▶ Online college courses during the school day
- ▶ Support from high school staff and M State advisors
- ▶ Access to tutoring, library and other student resources

Postsecondary Enrollment Options (PSEO)

PSEO lets Minnesota high school sophomores, juniors and seniors take college-level courses on campus or online, with tuition and textbooks covered. Students save money, graduate sooner and experience college-level coursework.

Benefits:

- ▶ Tuition and textbooks free of charge
- ▶ Greater variety of courses
- ▶ College-level rigor and expectations

FOUNDATIONS

M State benefits from the support and advocacy of two dedicated foundations: M State Foundation and Alumni and Fergus Area College Foundation. Their work ensures students have access to scholarships, resources and opportunities that transform lives and strengthen the communities M State partners with.

Fergus Area College Foundation (FACF) Supporting the Fergus Falls campus

Since 1963, FACF has been dedicated to the growth and success of M State's Fergus Falls campus. Over the past two decades, the foundation has provided more than \$4.9 million in scholarships and program support, making college more accessible and affordable for thousands of students. FACF also funds campus projects and connects students with alumni and local businesses through mentorship and community partnerships.

FACF continuously works to:

- ▶ Provide scholarships and mentorship to support student success.
- ▶ Fund campus improvements.
- ▶ Build strong relationships with donors, alumni and the community.
- ▶ Enrich learning, living, working and serving at M State Fergus Falls.





M State Foundation and Alumni Supporting the Detroit Lakes, Moorhead and Wadena campuses

Formed from the merger of three campus foundations, the M State Foundation and Alumni advances the college's mission, supports students and engages alumni across the region. The foundation funds scholarships, emergency grants and innovative classroom resources, and leads major projects that shape the future of M State.

M State Foundation has set ambitious goals for the near future:

- ▶ Fundraise for a new student housing complex on the Wadena campus.
- ▶ Create a \$5 million Student Success Endowment Fund to provide lasting support for M State students.



More than

\$300,000

in scholarships awarded annually by M State's foundations.

Making life-changing scholarships, campus projects and programs possible.



45%

of students attended tuition-free in the past five years.

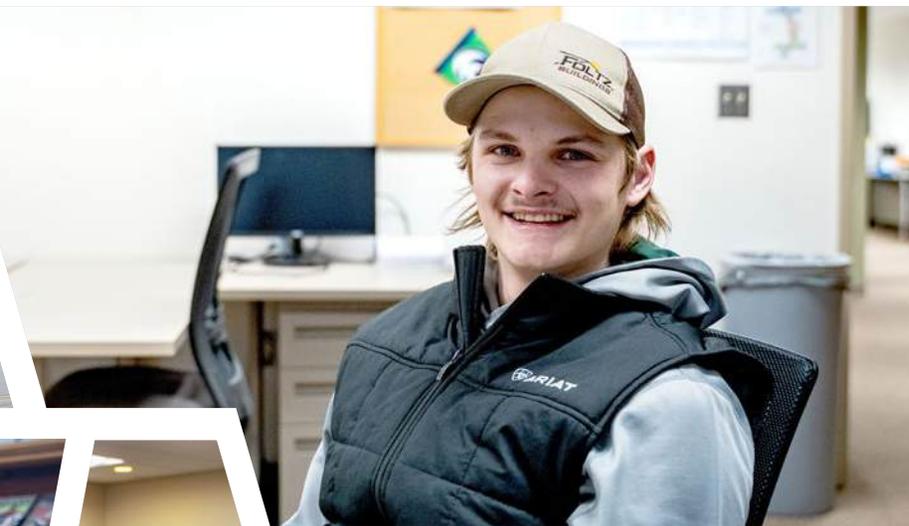
FINANCIAL HEALTH AND SUSTAINABILITY

M State continues to be strongly positioned based on key financial health indicators commonly used in higher education. The college assesses financial health through several measures, including cash reserves, which remain stable and exceed the requirements set by our Board of Trustees. In addition, M State maintains a strong Composite Financial Index (CFI) – a set of nationally recognized financial ratios used to evaluate the financial sustainability of individual institutions. The college also exceeds system-established benchmarks related to enrollment trends.

Despite a recent reduction in state appropriation support, the college has maintained its financial strength through disciplined expense management and strategic investments in areas that support enrollment, workforce alignment and student success. Approximately 70% of M State's budget is dedicated to academic programs and student services that directly support students. These investments are guided by ongoing collaboration with industry partners to ensure academic programming, equipment and support services align with workforce needs and prepare students for successful careers.

While higher education faces significant financial headwinds in the coming fiscal years, M State continues to make proactive financial adjustments to support long-term sustainability while maintaining near-term academic quality. By focusing fiscal priorities on areas of greatest impact, the college remains confident in its ability to meet the evolving needs of the region and to deliver relevant, high-quality programming well into the future.





\$2,000
average annual savings
for students in Z-Degree
programs.



“I chose M State because
it’s close to home and a
lot of my friends go here.
I love everything about
how it is here. It’s like one
big family.”

SUHEILA HAMIT
Dental Hygiene



40%
of M State students
are Pell-eligible.



Minnesota State

Community and Technical College

minnesota.edu | **877.450.3322**



MINNESOTA STATE

Minnesota State Community and Technical College,
A member of the Minnesota State system